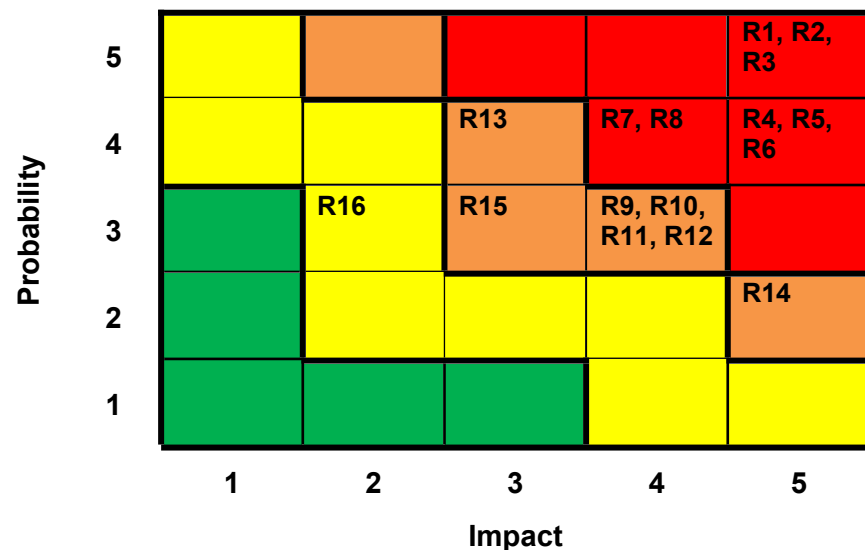


## Appendix 9 – Quarter 2 2021/22 Risk Heat Map



Corporate Risk Heat Map Key (Quarter 2 2022/23)	
<b>R1</b> - Stability of Social Services Providers	<b>R9</b> - Cyber Security
<b>R2</b> - Pressure on Adult & Community Services	<b>R10</b> - Schools Finance / Cost Pressures
<b>R3</b> - Pressure on the delivery of Children Services	<b>R11</b> - Demand for ALN and SEN support
<b>R4</b> - Balancing the Council's Medium-Term budget	<b>R12</b> - Educational Out of County Placements
<b>R5</b> - Highways Network	<b>R13</b> - Climate Change
<b>R6</b> - Pressure on Housing and Homelessness Service	<b>R14</b> - City Centre Security and Safety
<b>R7</b> - Ash Die Back Disease	<b>R15</b> - COVID-19 Pandemic Outbreak
<b>R8</b> - Newport Council's Property Estate	<b>R16</b> - Post EU Transition

**Risk Score Profile between Quarter 3 2021/22 and Quarter 2 2022/23**

Risk Reference	Risk	Lead Cabinet Member(s)	Lead Directorate / Service Area	Risk Score Quarter 3 2021/22	Risk Score Quarter 4 2021/22	Risk Score Quarter 1 2022/23	(Current) Quarter 2 2022/23	Target Risk Score
R1	Stability of Social Services Providers	Cabinet Members for Social Services	Social Services / Adult Services	25	25	25	25	6
R2	Pressure on Adult & Community Services	Cabinet Members for Social Services	Social Services / Adult Services	25	25	25	25	10
R3	Pressure on the delivery of Children Services	Cabinet Members for Social Services	Social Services / Children Services	20	20	20	25	6
R4	Balancing the Council's Medium-Term budget	Leader of the Council / Cabinet	Transformation & Corporate / Finance	9	9	12	20	10
R5	Highways Network	Cabinet Member for Infrastructure & Assets	Environment & Sustainability / Infrastructure	20	20	20	20	15
R6	Pressure on Housing and Homelessness Service	Cabinet Member for Strategic Planning, Regulation & Housing	Environment & Sustainability / Housing & Communities	16	20	20	20	6
R7	Ash Die Back Disease	Cabinet Member for Climate Change & biodiversity	Environment & Sustainability / Environment & Public Protection	16	16	16	16	6
R8	Newport Council's Property Estate	Cabinet Member for Infrastructure & Assets	Transformation & Corporate / People, Policy & Transformation	16	16	16	16	9
R9	Cyber Security	Cabinet Member for Organisational Transformation	Transformation & Corporate / People, Policy & Transformation	16	16	16	12	10
R10	Schools Finance / Cost Pressures	Deputy Leader & Cabinet Member for	Chief Executive / Education Services	12	9	9	12	6

Risk Reference	Risk	Lead Cabinet Member(s)	Lead Directorate / Service Area	Risk Score Quarter 3 2021/22	Risk Score Quarter 4 2021/22	Risk Score Quarter 1 2022/23	(Current) Quarter 2 2022/23	Target Risk Score
		Education & Early Years						
R11	Demand for ALN and SEN support	Deputy Leader & Cabinet Member for Education & Early Years	Chief Executive / Education Services	16	12	12	12	6
R12	Educational Out of County Placements	Deputy Leader & Cabinet Member for Education & Early Years	Chief Executive / Education Services	12	12	12	12	5
R13	Climate Change	Cabinet Member for Climate Change & Biodiversity	Environment & Sustainability / Environment & Public Protection	12	12	12	12	10
R14	City Centre Security and Safety	Cabinet Member for Infrastructure & Assets	Environment & Sustainability / Infrastructure	10	10	10	10	8
R15	COVID-19 Pandemic Outbreak	Leader of the Council / Cabinet	Transformation & Corporate / People, Policy & Transformation	20	16	12	9	6
R16	Post EU Transition	Leader of the Council / Cabinet	Transformation & Corporate / People, Policy & Transformation	12	12	12	6	10